

# CONSOLIDATED BALANCE SHEETS

March 31, 2013 and 2014

	Millions of yen		Thousands of U.S. dollars (Note 1)
	2013	2014	2014
<b>Assets:</b>			
<b>Current assets:</b>			
Cash and time deposits	¥ 29,956	¥ 30,533	\$ 295,802
Notes and accounts receivable	20,188	22,189	214,970
Lease receivables and lease investment assets	941	1,214	11,760
Marketable securities	10	10	97
Merchandise and finished goods	10,710	10,132	98,162
Real estate developments for sale <a href="#">Note 6 (5)</a>	34,116	35,258	341,585
Work in process	386	625	6,051
Raw materials and supplies	1,698	1,848	17,898
Deferred tax assets	5,482	5,404	52,351
Other	27,562	30,598	296,432
Allowance for doubtful accounts	(199)	(118)	(1,138)
Total current assets	130,850	137,693	1,333,970
<b>Noncurrent assets:</b>			
<b>Property and equipment:</b>			
Buildings and structures, net <a href="#">Note 6 (1)(3)(5)(6)</a>	489,294	474,846	4,600,331
Machinery, equipment, rolling stock, and other vehicles, net <a href="#">Note 6 (1)(3)(6)</a>	56,146	50,341	487,706
Land <a href="#">Note 6 (3)(5)(6)(7)</a>	446,509	430,619	4,171,853
Lease assets, net <a href="#">Note 6 (1)</a>	1,781	1,482	14,354
Construction in progress	31,032	39,145	379,243
Other; net <a href="#">Note 6 (1)(3)(6)</a>	8,564	8,534	82,678
Total property and equipment	1,033,326	1,004,967	9,736,165
<b>Intangible fixed assets:</b>			
Goodwill	98	53	515
Lease assets	161	159	1,541
Other	12,502	11,780	114,123
Total intangible assets	12,761	11,992	116,179
<b>Investments and other assets:</b>			
Investment securities <a href="#">Note 6 (2)</a>	62,857	67,191	650,952
Long-term loans receivable	350	318	3,078
Deferred tax assets	6,101	5,945	57,597
Other	18,989	16,927	163,988
Allowance for doubtful accounts	(732)	(688)	(6,663)
Total investments and other assets	87,565	89,693	868,952
Total noncurrent assets	1,133,652	1,106,652	10,721,296
<b>Total assets</b>	¥1,264,502	¥1,244,345	\$12,055,266

	Millions of yen		Thousands of U.S. dollars (Note 1)
	2013	2014	2014
<b>Liabilities:</b>			
<b>Current liabilities:</b>			
Notes and accounts payable	¥ 27,433	¥ 28,245	\$ 273,638
Short-term loans <a href="#">Note 6 (3)</a>	195,997	179,752	1,741,448
Current portion of long-term corporate bonds	70,000	40,000	387,522
Current portion of lease obligations	1,325	1,441	13,960
Income taxes payable	9,106	9,932	96,220
Advances received	3,535	5,865	56,818
Deferred tax liabilities	1	0	2
Provision for bonuses	7,289	7,405	71,739
Allowance for unredeemed gift certificates and others	799	801	7,760
Asset retirement obligation	6	—	—
Other current liabilities <a href="#">Note 6 (3)</a>	83,984	92,379	894,975
Total current liabilities	399,475	365,820	3,544,082
<b>Long-term liabilities:</b>			
Long-term bonds	165,000	165,000	1,598,527
Long-term loans <a href="#">Note 6 (3)</a>	233,756	246,842	2,391,411
Long-term liabilities incurred for purchase of railway transport facilities <a href="#">Note 6 (3)</a>	131,353	120,812	1,170,432
Lease obligations	1,492	1,229	11,909
Deferred tax liabilities	7,118	6,989	67,705
Deferred tax liabilities related to land revaluation <a href="#">Note 6 (7)</a>	1,249	1,246	12,069
Employees' retirement benefits	23,021	—	—
Net defined benefit liabilities	—	19,955	193,321
Asset retirement obligation	1,349	1,344	13,017
Long-term construction contract advances received	—	1,815	17,586
Other <a href="#">Note 6 (3)</a>	45,743	41,019	397,406
Total long-term liabilities	610,081	606,251	5,873,383
<b>Reserves under the special laws:</b>			
Special reserve for expansion of railway transport facilities	9,400	4,700	45,534
Total reserves under the special laws	9,400	4,700	45,534
<b>Total liabilities</b>	1,018,956	976,771	9,462,999
<b>Net assets:</b>			
<b>Shareholders' equity:</b>			
Common stock	60,360	60,360	584,769
Capital surplus	58,549	58,540	567,139
Retained earnings	111,935	129,929	1,258,759
Treasury stock, at cost	(9,904)	(10,145)	(98,287)
Total shareholders' equity	220,940	238,684	2,312,380
<b>Accumulated other comprehensive income:</b>			
Net unrealized gain on securities, net of taxes	22,173	24,559	237,932
Reserve for land revaluation <a href="#">Note 6 (7)</a>	(619)	634	6,139
Remeasurements of defined benefit plans	—	352	3,408
Total accumulated other comprehensive income	21,554	25,545	247,479
<b>Minority interests</b>	3,052	3,345	32,408
<b>Total net assets</b>	245,546	267,574	2,592,267
<b>Total liabilities and net assets</b>	¥1,264,502	¥1,244,345	\$12,055,266

See accompanying Notes to Consolidated Financial Statements.