

# CONSOLIDATED BALANCE SHEETS

March 31, 2013 and 2012

	Millions of yen		Thousands of U.S. dollars (Note 3)
	2013	2012	2013
<b>ASSETS</b>			
<b>Current assets:</b>			
Cash and time deposits (Notes 13 and 20)	¥ 29,956	¥ 30,994	\$ 317,796
Marketable securities (Notes 14 and 20)	10	10	106
Trade receivables (Note 13)	20,188	19,603	214,176
Inventories (Note 4)	46,910	50,340	497,667
Deferred tax assets (Note 10)	5,482	5,149	58,158
Other current assets	28,503	25,735	302,387
Allowance for doubtful accounts	(199)	(227)	(2,109)
Total current assets	130,850	131,604	1,388,181
<b>Investments and long-term loans:</b>			
Investments in:			
Unconsolidated subsidiaries and affiliates	7,498	6,133	79,548
Other securities (Note 14)	55,359	41,425	587,300
Long-term loans	350	123	3,711
Other investments	18,086	19,032	191,873
Allowance for doubtful accounts	(732)	(748)	(7,764)
Total investments and long-term loans	80,561	65,965	854,668
<b>Property and equipment (Notes 6 and 8):</b>			
Land	446,509	422,584	4,736,997
Buildings and structures	990,877	943,155	10,512,169
Machinery, equipment, rolling stock, and other vehicles	268,275	266,090	2,846,121
Lease (Note 11)	3,381	3,066	35,865
Construction in progress	31,032	136,413	329,215
Others	49,909	49,034	529,478
	1,789,983	1,820,342	18,989,845
Less accumulated depreciation	(756,657)	(727,487)	(8,027,335)
Property and equipment, net	1,033,326	1,092,855	10,962,510
Goodwill	98	857	1,039
Deferred tax assets (Note 10)	6,101	5,545	64,721
<b>Other assets</b>	13,566	14,359	143,924
Total assets	¥1,264,502	¥1,311,185	\$13,415,043

LIABILITIES AND NET ASSETS	Millions of yen		Thousands of U.S. dollars (Note 3)
	2013	2012	2013
<b>Current liabilities:</b>			
Short-term loans (Notes 6 and 13)	¥ 161,135	¥ 165,811	\$ 1,709,473
Current portion of long-term debt (Notes 6 and 13)	114,909	111,177	1,219,061
Accounts payable (Note 13)	27,433	26,203	291,040
Accrued expenses	40,197	39,182	426,449
Allowance for unredeemed gift certificates and others	799	728	8,473
Income taxes payable (Note 10)	9,106	10,766	96,607
Advances received	3,535	46,585	37,505
Deferred tax liabilities (Note 10)	1	0	6
Other current liabilities	42,360	42,624	449,401
Total current liabilities	399,475	443,076	4,238,015
<b>Long-term liabilities:</b>			
Long-term debt (Notes 6 and 13)	526,733	517,252	5,588,083
Employees' retirement benefits (Note 12)	23,021	24,495	244,231
Long-term advances received	—	33,383	—
Deferred tax liabilities (Note 10)	8,367	6,937	88,764
Other long-term liabilities (Note 7)	51,960	50,338	551,241
Total long-term liabilities	610,081	632,405	6,472,319
<b>Special reserve for expansion of railway transport facilities (Note 5)</b>	<b>9,400</b>	<b>14,100</b>	<b>99,725</b>
Contingent liabilities (Note 19)			
<b>Net assets (Note 9)</b>			
<b>Shareholders' equity:</b>			
Common stock, with no par value:			
Authorized – 2,200,000,000 shares			
Issued – 736,995,435 shares	60,360	60,360	640,355
Capital surplus	58,549	58,555	621,142
Retained earnings	111,935	97,672	1,187,515
Treasury stock, at cost	(9,904)	(9,752)	(105,068)
Total shareholders' equity	220,940	206,835	2,343,944
<b>Accumulated other comprehensive income:</b>			
Net unrealized gain on securities	22,173	12,569	235,233
Reserve for land revaluation	(619)	(590)	(6,566)
Total accumulated other comprehensive income	21,554	11,979	228,667
<b>Minority interests</b>	<b>3,052</b>	<b>2,790</b>	<b>32,373</b>
Total net assets	245,546	221,604	2,604,984
Total liabilities and net assets	¥1,264,502	¥1,311,185	\$13,415,043

See accompanying Notes to Consolidated Financial Statements.