



CONSOLIDATED FINANCIAL HIGHLIGHTS

Odakyu Electric Railway Co., Ltd. and consolidated subsidiaries

Years ended March 31

	Millions of yen		Thousands of U.S. dollars
	2019	2020	2020
Results for the year:			
Revenue from operations	¥ 526,676	¥ 534,133	\$ 4,968,214
Operating income	52,090	41,104	382,323
Ordinary income	49,688	38,300	356,241
Income before income taxes	45,195	35,999	334,843
Net income attributable to owners of the parent	32,468	19,923	185,316
Comprehensive income	30,280	8,856	82,371
Per share of common stock (in yen and U.S. dollars):			
Net income—basic	¥ 90.11	¥ 55.08	\$ 0.51
Year-end financial position:			
Total assets	¥1,312,434	¥1,328,304	\$12,355,167
Net assets	389,181	390,183	3,629,276
Revenues by business segment:			
Revenues			
Transportation	¥ 179,293	¥ 173,175	\$ 1,610,778
Merchandising	210,682	206,564	1,921,344
Real Estate	69,007	80,478	\$748,569
Other Businesses	106,937	112,256	1,044,145

Notes concerning Financial Data and Graphs That Appear in This Annual Report

- The U.S. dollar amounts have been translated from Japanese yen, for convenience, and as a matter of arithmetic computation only, at the rate of U.S.\$1.00=¥107.51, the approximate exchange rate prevailing on March 31, 2020.
- Information on segment-based revenues represents total operating revenues from external customers and intersegment transactions.
- The composition of operating revenues excludes intercompany transactions.

FORWARD-LOOKING STATEMENTS

The plans, strategies and other statements related to the outlook of future results in this annual report reflect the assumptions and beliefs of management based on currently available information. However, it should be noted that there is a possibility for actual results to differ significantly owing to such factors as changing social and economic conditions.